



PAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY

FACULTY OF COMMERCE, HUMAN SCIENCE AND EDUCATION

DEPARTMENT OF TECHNICAL, VOCATIONAL EDUCATION AND TRAINING

QUALIFICATION: DIPLOMA IN TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING: MANAGEMENT	
QUALIFICATION CODE: 06DTVM	LEVEL: 6
COURSE CODE: PMV630S	COURSE NAME: PROJECT MANAGEMENT
SESSION: JANUARY 2023	PAPER: 2
DURATION: 3 HOURS	MARKS: 100

SECOND OPPORTUNITY EXAMINATION PAPER	
EXAMINER(S)	DR. N SISINYZE
MODERATOR:	MS. CLAUDIA MARITSHANE

INSTRUCTIONS
<ol style="list-style-type: none">1. Answer ALL the questions.2. Read all the questions carefully before answering.3. Number the answers clearly

THIS MEMORANDUM CONSISTS OF 2 PAGES (Including this front page)

QUESTION 1

1.1 Define the following concepts.

- a. Project stakeholder [2]
- b. Project cycle [2]
- c. Project structure [2]
- d. Work Breakdown Structure (WBS) [2]
- e. Activity Network [2]

1.2 Mention **two (2)** types of project structures. [2]

1.3 Mention at least **three (3)** features of project management that distinguish it from other forms of management. [3]

1.4 With aid of examples, distinguish between internal and external stakeholders. [4]

1.5 One of the techniques of project scheduling is Program Evaluation and Review technique. Briefly describe the function of this technique in TVET projects. [4]

[23]

QUESTION 2

2.1 Mention and explain the criteria for the Work Breakdown Structure (WBS). [6]

2.2 Explain the importance of Organizational structure in Project Management. [6]

2.3 Briefly explain the **five (5)** phases of the project life cycle. [10]

2.4 Briefly outline at least **five (5)** issues that lead to project success. [10]

2.5 Explain in detail, what causes project failure. [14]

[46]

QUESTION 3

3.1 Discuss in detail the benefits of creating a Work Breakdown Structure [16]

3.2 Suppose the Regional Council, in your Region has contracted you to build a house of one of the marginalized families in town.

- a. Identify at least **five (5)** activities of your choice of building this house from the beginning to the end. [5]
- b. Draw a diagram and indicate the Work Breakdown Structure of the activities identified in a, above [5]
- c. Using the same diagram, do the Activity Network of the activities identified in a [5]

[31]

TOTAL: 100